'Enter and View' Report

Hanwell House

191 Boston Road, Hanwell W7 2HW



Healthwatch Ealing

15th January 2018



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Introduction

Details of Visit

Details of Visit:	
Service Visited	Hanwell House
Service Address	191 Boston Road, Hanwell W7 2HW
Service Provider	Homestead Residential Care Limited
Care Home Manager	Alan Kelly
CQC Rating	Good
Date of CQC Report	14 June 2017
Status of Enter & View Visit	Announced
Date and Time	Monday 15 th January 2018; 10am to 2pm
Authorised Representatives	Oyinkan Adesiyan, Eunice Park
Lead Authorised Representative	Oyinkan Adesiyan
Contact Details	Healthwatch Ealing, Martin House, 1 Swift Road, Southall, UB2 4RP
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Acknowledgments

Healthwatch Ealing would like to thank the service provider, service users, visitors and staff for their contribution to the Enter and View programme.

Disclaimer

This report relates to findings observed on the specific date set out above. This report is not a representative portrayal of the experiences of all service users and staff. It is an account of what was observed and reported at that time.



What is Enter and View?

Enter and View is a statutory power of every local Healthwatch organisation. Local Healthwatch Enter and View Authorised Representatives carry out these visits to a range of health and social care services to find out how they are being run and make recommendations where there are areas for improvement. The Health and Social Care Act allows local Healthwatch Enter and View Authorised Representatives to observe service delivery and talk to service users, their families and carers on premises such as hospitals, residential homes, GP practices, dental surgeries, optometrists and pharmacies.

Enter and view visits can happen if people tell us there is a problem with the service but, equally, they can occur when services have a good reputation - so we can learn about and share examples of good practice from the perspective of people who experience the service first hand.

Healthwatch Enter and View visits are not intended to specifically identify safeguarding issues. However, if safeguarding concerns arise during a visit, they are reported in accordance with Healthwatch safeguarding policies. If at any time, an Enter and View Authorised Representative observes anything they feel uncomfortable about, they need to inform their lead representative who will inform the service manager, ending the visit.

In addition, if any member of staff wishes to raise a safeguarding issue about their employer, they will be directed to the CQC and Ealing Council's social services team where they are protected by legislation if they raise a concern.

Purpose of Visit

- To engage with service users of care homes at the point of service provision
- To assess care homes against Healthwatch England's quality indicators of a good care home



- Observe residents and relatives engaging with the staff and their surroundings
- Capture the experience of residents and relatives and any ideas they may have for change

Strategic Drivers

- CQC Dignity and Wellbeing Strategy
- Healthwatch Ealing delivers an enhanced Enter and View programme. Several
 care homes have been selected to be visited as part of this programme due to
 the relative isolation of these type of services. Hanwell House was chosen as part
 of this list of care homes and this visit was part of Healthwatch Ealing's Enter
 and View programme

Methodology

This was an announced Enter and View visit. Healthwatch Ealing Enter & View Authorised Representatives approached a member of management at Hanwell House before commencing the visit and took their advice on whether any residents should not be approached due to their ability to give informed consent, or due to safety and medical reasons.

Authorised representatives conducted short interviews with one resident, three members of staff, and the care home manager. The interviews centred around Healthwatch England's indicators of a good care home¹;

- 1. Have strong, visible management
- 2. Have staff with time and skills to do their jobs
- 3. Have good knowledge of each resident and how their needs may be changing
- 4. Offer a varied programme of activities
- 5. Offer quality, choice and flexibility around food and mealtimes
- 6. Ensure residents can see health professionals such as GPs and dentists regularly
- 7. Accommodate residents' personal, cultural and lifestyle needs
- 8. Be an open environment where feedback is actively sought and used

¹ Healthwatch England (2017) What's it like to live in a care home



The interviews also included specific questions about fluid intake, taking the recent iHydrate report² into account. This report gave recommendations to increase fluid intake among care home residents.

A large proportion of the visit was observational, involving a tour of the public/communal areas of the home. Healthwatch Ealing Enter and View Authorised Representatives observed the surroundings to gain an understanding of how the home works and how residents and service receivers engaged with staff members and the facilities. An observation checklist/guide was created for this purpose (Appendix 1).

Summary of Results

Summary of findings

At the time of our visit, Healthwatch Ealing Enter and View Authorised Representatives concluded the home was operating to a good standard of care. The tour of the home, and the interviews with staff, residents and a relative showed us that Hanwell House demonstrated Healthwatch England's indicators of a good care home.

Background

We were informed that Hanwell House has accommodation for 52 residents and the home is fully occupied at present. The home is completely residential and specialises in Alzheimer's and dementia care. The home caters for residents from areas outside of Ealing as well as within Ealing. We were told that there is no age limit for admission and the youngest resident is 47 years old. We were told that, in a lot of cases, the residents have been transferred from other homes due to challenging behaviour and/or safeguarding issues. The manager informed us that he has not observed challenging behaviours from any of his residents.

We were informed by the manager that staffing consists of:

² University of West London, CWHHE Clinical Commissioning Group Collaborative, and NIHR CLAHRC (no date) The I-Hydrate project Optimising hydration of elderly residents in nursing homes.



• Day: 2 senior carers and 7 carers

Night: 1 senior carer and 3 carers

According to CQC guidelines, there should be "sufficient numbers of suitably qualified, competent, skilled and experienced staff to meet the needs of the people using the service at all times". There is no specific ratio highlighted in the guidelines. In this case, there is 1 member of staff to 4 and a half residents. We were told that there are 46-47 members of staff in total at Hanwell House.

Detailed Results

General Observations

The visit commenced with a tour of the care home. This section details the direct observations made by the HWE authorised representatives.

Reception Area

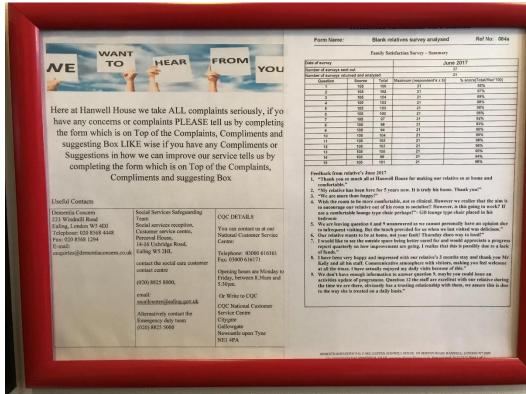
The reception area was clean, tidy and secure. There was a reception desk, and to access the home, one had to ring a doorbell. The outside door was opened by the receptionist, and we were let in to the home. We were asked for identification by the receptionist and were asked to sign the sign-in book. We were met at the reception area by the manager. We were then let into the home through a coded door.

Information displayed

The CQC certificate of registration and the home's last rated CQC inspection were displayed clearly on the wall in the reception area. The complaints procedure and findings from the most current family satisfaction survey were displayed in the reception area. The home appeared to be very dedicated to safeguarding, with information displayed prominently in the reception area and on every floor of the home.

³CQC (2017) CQC Regulation 18: Staffing





Complaints, Feedback and Compliments Policy displayed in Hanwell House (left)
Results of Latest Family Satisfaction Survey (right)



Safeguarding Information displayed at Hanwell House (in reception area and on every floor)



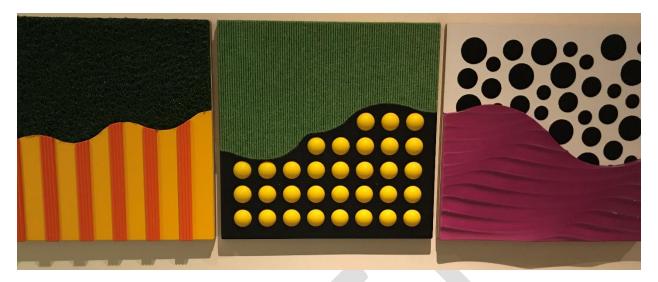
Environment

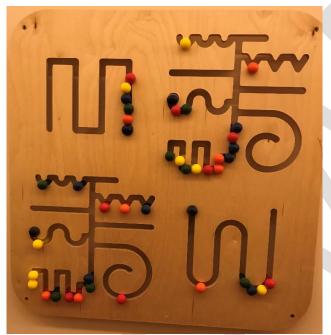
The environment was clean and clutter free. There was no odour evident throughout the care home. The home was warm, and all areas were well-lit. We were told that the home is divided into three floors - ground, first and second - with residents with more advanced Alzheimer's and dementia on the upper floors. We were informed that admission required a personality assessment to evaluate whether a resident would 'fit in' on any of the floors.

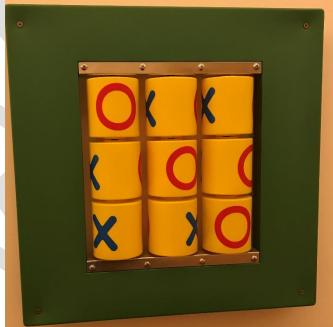
The ground floor (Chestnut Lodge) had 9 bedrooms, the laundry, kitchen and a private 'quiet room' where we spoke with residents, visitors and staff. In Chestnut Lodge, we observed a large lounge and dining area where we saw residents taking part in activities with staff and relaxing. The lounge area was bright and airy. It was decorated with themed pictures of old musicians and famous landmarks. The corridors were decorated with a series of photographs. On the walls, we observed tactile wall panels. Each bedroom door had the resident's names and pictures on them. We were told that all bedrooms are single bedded and are ensuite. Each floor has an accessible bathroom for residents who need additional help. We saw that these were kept clean. On the first floor (Willow), there were 23 bedrooms and a lounge area. On the second floor, there were 20 bedrooms and a lounge. The lounges on the upper floors were smaller than the ground floor lounges. They were bright and clutter free, and we observed residents taking part in more activities. We observed a drinks trolley in each lounge which had a variety of drinks. We saw residents being offered drinks and smoothies.

Access to the lift on the first and second floor was through a door which was coded for entry and exit. Residents were unable to use the lift or stairs unaccompanied. None of the lounges had televisions, but there was music playing. On the ground floor, we were a television room where we saw one resident watching television. The room was bright and clean.









Tactile Wall Panels at Hanwell House

Staff

Staff were recognisable with distinct uniforms. The manager and receptionist did not wear uniforms. We were told that Hanwell House uses agency staff from specific agencies they have built up relationships with. We were told that agency staff are required to commit to Hanwell House for 6 to 9 months and work on rotas in the same way as permanent staff. The manager informed us that all staff are DBS checked, and two references are required prior to commencing work at Hanwell House. We were told that staff levels are based on the dependency levels which are evaluated monthly. We



were informed that the staffing levels currently exceed the minimum deemed necessary for the home's dependency levels.

Relationship of staff members with residents

Upon observation by the Healthwatch Ealing Enter and View Authorised Representatives, the relationship between the staff members and residents appeared positive. We saw staff members helping residents with their food, taking part in

activities with residents and encouraging them to complete puzzles, and use the Torvatafel 'Magic Table'. Staff appeared to communicate well with residents. We observed that there were multiple staff members in each lounge with the residents, and additional staff members generally around the home checking up on residents not in the lounges.



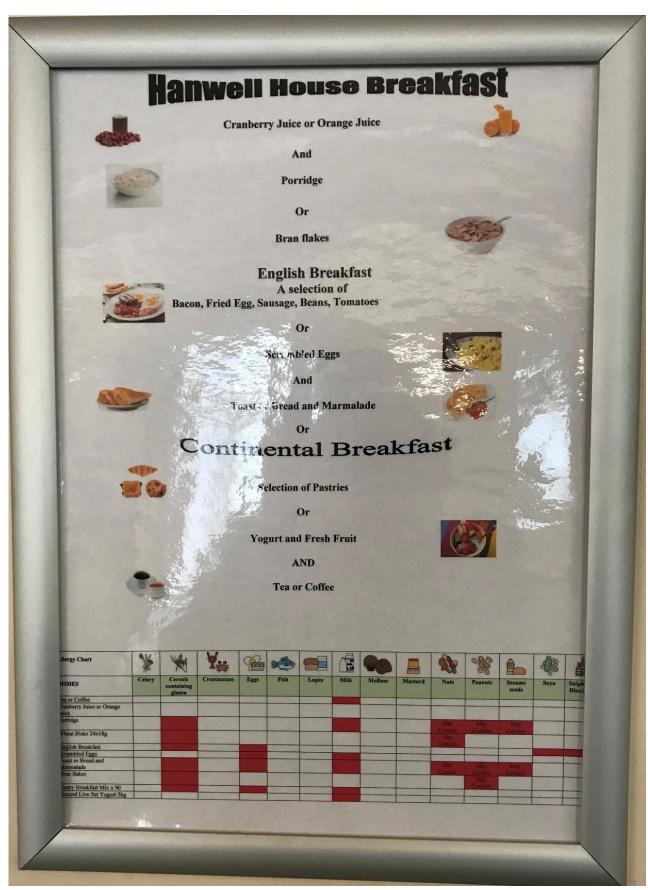
Torvatafel Magic Table

<u>Food</u>

We were informed that hot food is prepared daily in the kitchen on the ground floor and served to residents by the staff. We saw the daily menu clearly displayed on a white board in the dining lounge. We saw a list of residents' likes, dislikes, and dietary requirements displayed in the ground floor lounge. We were told that another copy was kept on display in the kitchen to keep kitchen staff aware of resident's dietary requirements. We were informed that the list was updated as necessary.

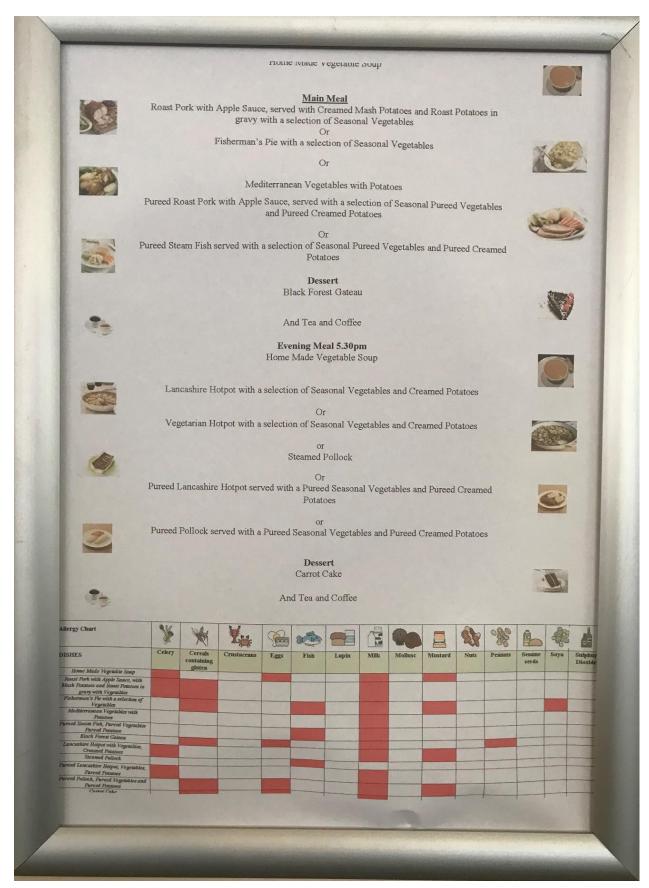
The menu consisted of 3 options for breakfast, 4 for lunch and 4 for dinner. We saw that allergens were listed at the bottom of each menu. We were told that the staff went around to each resident to take food orders and inform the kitchen daily.





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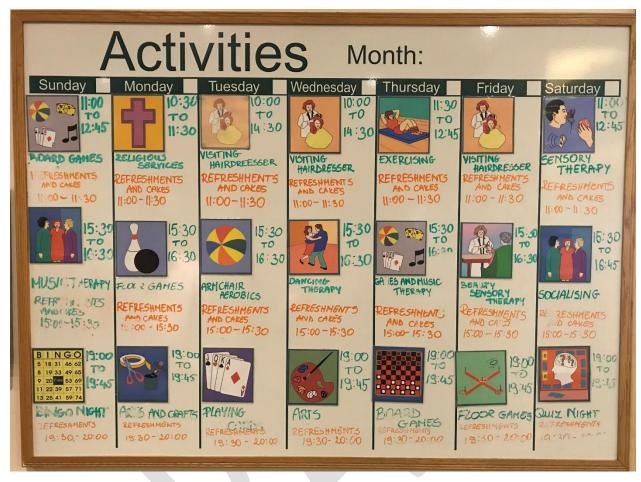
Medication and Health

We were told that all residents are registered with Elthorne Park surgery. When residents require appointments, appointments are booked with the home. For residents who are unable to attend the GP practice, home visits are booked with the GP practice. We were informed that the podiatry department have a list of residents who require podiatry care and visit on a monthly basis, treating whoever needs care at that time. District nurses visit the home regularly to care for residents with catheters. There are also visits by a hairdresser three times a week and a domiciliary dentist when required.

Activities

There is no full-time employed activity coordinator for the home. The manager informed us that employing a full-time activity coordinator does not work at Hanwell House as they would only work for an hour each day. Instead, at Hanwell House, there is always an extra carer on each shift who conducts ongoing activities with residents. There is a weekly activity plan which is displayed prominently on each floor. We were told that the plan is developed by senior staff, management and the activities carer, with input from the residents. We were told that the home finds out about residents' likes and dislikes at the pre-assessment and from family members, friends, and social services. A 'Life Story Book' is completed for each resident which contains details about them from which the home can develop ideas for residents.





Weekly Activity Plan displayed at Hanwell House



Interviews

Healthwatch Ealing Enter and View Authorised Representatives Oyinkan Adesiyan and Eunice Park interviewed 1 resident, 5 visitors and 3 staff members. Interviews were carried out in the home's 'Quiet Room' on the ground floor and in the dining lounge.

Residents

Healthwatch Ealing Enter and View Authorised Representatives Oyinkan Adesiyan and Eunice Park spoke with one resident, accompanied by a relative.

General Questions	Resident reported enjoying living at the home. We
	were told that the resident was comfortable and
	happy with staff who spend time with the resident.
	We were informed that staff are very kind to the
	resident. We were told that the staff made the
	resident feel welcome when they moved in, and make
	their relatives feel comfortable and welcome when
	they visit.
Food and Mealtimes	We were told that the resident enjoyed the food on
	offer at Hanwell House. The resident eats everything
	and enjoys the range of food on offer. We were
	informed that their relative has also had meals at the
	home and found them to be "quite tasty" and
	enjoyed the mealtime atmosphere. We were told that
	there was always enough food, and neither resident
	nor relative had any complaints or issues with the
	food.
Personal Care	We were informed that the resident received good
	care and treatment at Hanwell House, which they are
	unable to receive at their own home and "couldn't
	receive better care". We were told that the staff
	always seek consent and never make the resident feel
	embarrassed or uncomfortable. We were told that



	the GP visits the home when necessary and the
	resident had an appointment that evening which had
	been booked in by staff.
Activities and Interests	We were told that the resident enjoyed the activities
	on offer, particularly the celebrations. The resident
	informed us that Christmastime had been a
	"wonderful celebration" and the home had taken
	care to ensure all residents had a great festive
	period. We were told that they had had presents for
	each resident and guests that had attended. There
	had been a full dinner. We were told that the home
	ensured to celebrate birthdays of all residents. We
	were told that the resident did not take part in the
	daily activities but felt that other residents enjoy and
	join in. We were told that there are opportunities for
	residents to go outside if the weather is suitable.
Staff Behaviour and Attitudes	Both the resident and their relative were very
	positive about the staff. We were told that they are
	very respectful and caring. We were informed that
	staff keep relatives up-to-date on all changes with
	their relatives.

Visitors

Healthwatch Ealing Enter and View Authorised Representatives Oyinkan Adesiyan and Eunice Park spoke with four more visitors. Visitors included a Voluntary Chaplain and two special ministers of the Eucharist who told us they visit the home every Monday. The voluntary chaplain informed us that they have been visiting Hanwell House for twenty years. The other visitor we spoke to was a relative of a resident.

General Questions	All visitors to the home gave positive feedback. A
	relative described choosing Hanwell House for their



	family member as "the best decision we've ever
	made". They told us that their relative is happy at
	the home and they would recommend the home to
	other people. Visitors told us that they are welcome
	to visit at any time and are always treated well by
	the staff.
	Visitors told us that they have been made aware and
	given information on the feedback and complaints
	procedures at Hanwell House.
Activities and Interests	We were told that there are a range of activities on
	offer for residents at Hanwell House - painting,
	drawing, exercises.
Staff Behaviour and Attitudes	Visitors were very happy with the staff and told us
	that staff are always available for residents. Staff
	were described to us as "caring, loving and helpful".
	We were told that relatives are always kept up-to-
	date about their family members.
Food and Drink	We were told by a relative that the home created a
	culturally appropriate personalized menu for their
	relative based on their likes and dislikes. We were
	told that the kitchen cooks a range of different foods
	specially for their relative which the relative enjoys.

Managerial Staff

Healthwatch Ealing Enter and View Authorised Representatives Oyinkan Adesiyan and Eunice Park spoke with the manager. He has been at Hanwell House for 22 years and started at the deputy manager.

Audits and Checks	We	were	inforr	ned	that	the	re	are	monthly
	medi	ication,	falls,	care	plan	and	dep	ende	ncy level



	audits at Hanwell House. Concerns and improvements
	are made aware to staff via email.
Feedback and Complaints	The manager told us that relative feedback was
	gathered through bi-annual questionnaires. The
	findings of the questionnaires are displayed in the
	reception area (see page 7) and are emailed to senior
	staff. We were told that the complaints procedure is
	displayed in the reception area and on each floor. We
	were informed that complaints can be verbal or
	written and all complaints are logged and
	investigated. They are investigated in the first
	instance by the senior carer and elevated to the
	manager, if required.
Activities	We were told that when residents move into the
	home, they and their family members complete a
	'Life Story Book' which informs staff about their likes
	and dislikes and interests. The manager told us that
	all residents are encouraged to engage in activities.
	He told us that if residents refuse to take part, staff
	members will attempt to encourage them again about
	15-20 minutes later. We were told that residents
	enjoy very simple activities e.g. large puzzles, snakes
	and ladders as residents can get frustrated when they
	are unable to engage with activities. We were told
	that residents are currently interested in quizzes.
	Staff members read the questions aloud and residents
	answer. There are also physical activities - karaoke
	and dancing - available at Hanwell House. We were
	told that for residents who are bed-bound, carers go



	into the room and take part in one-to-one activities
	with them.
Staff	The manager explained that each new member has a
	full induction on their first day where they are given
	a tour of the home and informed of the fire
	procedure. We were told that staff members must
	complete training in manual handling, safeguarding,
	and shadow other staff members for as long as
	necessary. There is no formal length of time for
	shadowing at Hanwell House. We were informed that
	all senior carers are qualified trainers and, at each
	handover, choose a topic to train and retrain staff on
	e.g. manual handling or fire training. We were
	informed that safeguarding training is covered at
	each handover.
Food and Drink	The manager informed us that residents are offered
	a range of drinks on an hourly basis, which is
	increased to half-hourly during summer. There are
	drinks trolleys on every floor. We were told that
	residents' favourite drinks are noted in the care plans
	so staff know what to offer each resident. Each
	resident has a fluid chart which staff note down
	intakes and outtakes on. We were told that residents
	who need more calories, high calorie milkshakes are
	prepared (600 to 700 calories per glass). We were told
	that these milkshakes work well as they can be quite
	sweet which residents enjoy. We were informed that
	residents who often reject food are offered smaller
	portions.



Staff Members

Healthwatch Ealing Enter and View Authorised Representatives Oyinkan Adesiyan and Eunice Park spoke with two staff members. Both staff members we spoke to have been at Hanwell House for over ten years.

Positive Aspects of the role	Staff members told us that they enjoy their roles,
	which they described as "hard work but rewarding".
	We were told that they had enough time to carry out
	all of their duties.
Induction process	Both staff members are senior staff who carry out
	induction for new staff. We were told that induction
	included a tour of the home, training around fire
	safety and manual handling, and demonstrations of
	the specific duties of the role. For instance, for caring
	staff, demonstrations on personal care and hygiene
	and mealtime process would be conducted.
Safeguarding Procedure	All staff members we spoke to stated they were
	aware of safeguarding procedures. Staff told us that
	all members of staff had safeguarding training
	annually the home's safeguarding policy is gone
	through by all staff at each morning handover.
Supervision and appraisal	Staff members stated staff supervision occurs bi-
	annually and is done by each staff member's line
	manager. Staff told us that any issues are brought to
	their attention immediately and meetings can be held
	as necessary.
Staff meetings	Staff told us that there are no set dates for staff
	meetings and they take place as necessary.
GP Access/Physiotherapy/	We were told that residents who need GP
Hairdressers etc.	appointments are booked to visit the GP. If they are
	unable to visit, home visits are booked.



	All staff said that residents have access to various
	services;
	Hairdresser - three times a week
	Chiropodist - monthly
	Nurses - regularly for residents with catheters
Support from Management	Staff told HWE that management is very
	approachable and accessible. We were told that staff
	feel supported by management and feel comfortable
	to talk with the manager about any issues. We were
	told that there is an open-door policy at Hanwell
	House and staff members can go to management at
	any time to voice concerns or raise issues. We were
	informed that management keeps staff up-to-date on
	all changes at the home and all information staff
	need.

Conclusions and Recommendations

Overall, positive feedback was received from the resident, visitors and staff members at Hanwell House. Staff commented that they receive adequate support from management, and residents felt that staff are friendly and pleasant. Based on our visit, we would conclude that Hanwell House meets Healthwatch England's quality indicators of a good care home (see methodology). This report highlights good practice observed at Hanwell house:

- We were made aware by visitors that they are kept up-to-date on changes at the home and with their relatives.
- The home appears dedicated to the safeguarding of their residents. We were informed that all staff, even domestic staff, undergo safeguarding training and the safeguarding policy and procedure at the home is discussed at every handover.



- We were informed that the home is flexible in regard to food, developing a full menu for a resident based on their likes, dislikes and cultural requirements.
- The home has a list of all allergens in each dish displayed in the home. HWE
 Enter and View Authorised Representatives were impressed by this and found
 that this made residents and relatives (who may eat at the home) aware of any
 allergens adequately.

On this occasion, the Healthwatch Ealing Enter and View Authorised Representatives were thoroughly impressed by the standard of the home. Based on what we observed and what we were told, we have no recommendations to make at this time.

Report

The will be published on the Healthwatch Ealing website report www.healthwatchealing.org.uk will be and disseminated to the provider, commissioners and the public.

The Healthwatch Ealing Enter and View Team would like to thank the staff and residents at Hanwell House for their courtesy, patience and openness during our visit.



Appendix One - Observation Guide

Observations about home in general

Name of Home:	Hanwell House Care Home
Date and time of visit:	15 th January 2018 (10am – 2pm)
Reception Area	
Observations:	
2. Information Displayed	
Observations:	
3. Dining Area	
Observations:	



4. Odour and Environment

Observations:
5. Choice of food and refreshments
Observations:
6. Dignity and Appearance of Residents
or Digitally and Appearance of Mediacine
Observations:
7. Relationship of staff members with residents
7. Relationship of stall members with residents
Observations:



8. Appropriateness of activities

Observations:	
9. Other Observations	